| Service: | Head of Service: | Robin Pellow | Waverley |
|----------------------|----------------------|----------------------------------|-----------------|
| Democratic and Legal | Strategic Director: | Mary Orton | BOROUGH COUNCIL |
| | Portfolio Holder(s): | CIIr Robert Knowles (Democratic | |
| | | Services) | |
| | | Cllr Stephen Mulliner (Audit) | |
| | | Cllr Elizabeth Cable (Licensing) | |

1. Introduction / Overview

Democratic and Legal Services

- 1. Democratic Services will continue to support Members in their development work, implement the revised Governance arrangements of the Localism Act and continue to provide an effective development process for both the new and experienced Council members.
- 2. To support the Council's democratic process and all Members by providing full, accurate and timely information for making decisions which are implemented effectively and to support individual members.
- 3. To provide a responsive legal service day to day to all departments and Councillors and support major corporate projects.
- 4. The Service will continue to pursue initiatives to involve the community and young people in particular in Waverley's decision- making and the implementation of Waverley's Democracy Plan.

Licensing

5. To protect the public by providing a responsive licensing service that works effectively with partner organisations.

Complaints

6. To support the corporate complaints service and ensure that managers respond to complaints, and learn lessons from them to improve services for customers and the community.

Audit

7. The objectives of Internal Audit are to review and assess the way Waverley runs its business and to identify opportunities to enhance the controls the Council has in place to prevent loss, waste or fraud. In so doing, it contributes to the Council's arrangements for securing value for money and reinforces the Council's Governance arrangements.

The service offers advice on risk management and design of appropriate controls and on the interpretation and application of Waverley's rules (e.g. Contract Procedure Rules). It also investigates reports of fraud and corruption (excluding Housing Benefits cases)

2. Focus for the coming year – Action Plan

| Desired outcome / Objective | | | | | | |
|-----------------------------|--|---------------------------|-------------------|--------------------------|-------------------------------|---|
| Ref | Action(s) | Timescales / Deadlines | Lead Officer | Resource Implications | EqIA Needed? (Y/N/Done) | Success Criteria/Measures |
| D&L1 | To offer a comprehensive member development programme. | From May 12 | Emma McQuillan | Existing budget | Y | Member satisfaction survey Numbers attending training |
| D&L2 | Implement new ethical Standards regime | July 12 | Robin Pellow | Existing budget | Υ | Review after a year-assess Member satisfaction by survey |
| D&L3 | Implement electronic voting at meetings in the Council Chamber | July 12 | Robin Pellow | Existing budget | Y | Quicker voting process at meetings |

| Desired ou | tcome / Objective Develop n | ew audit service arrang | ements | | | |
|------------|--|-------------------------|---------------------------------|--------------------------|-------------------------------|---|
| Ref | Action(s) | Timescales / Deadlines | Lead Officer | Resource Implications | EqIA Needed? (Y/N/Done) | Success Criteria/Measures |
| D&L4 | Support new Audit contractor | May 12 | Gail Beaton | Poss. £5k saving | N | Audit plan achieved , quality checks on reports |
| D&L5 | Work with Finance on external audit contractor appointment | April 13 | Graeme Clark/ Gail Beaton | ? | N | Successful handover from Audit Commission |

| Desired ou | Desired outcome / Objective Provide a responsive licensing service that contributes to community safety | | | | | |
|------------|---|---------------------------|-----------------|---|-------------------------------|--|
| Ref | Action(s) | Timescales / Deadlines | Lead Officer | Resource Implications | EqIA Needed? (Y/N/Done) | Success Criteria/Measures |
| D&L6 | Implement Licensing legislation changes | May 12 | Paul Hughes | Existing budget- may offer income increase | Υ | Survey Members and Partner organisations |

| D&L7 | Assess invest to save | Sept 12 | Paul | Support from | N | Sample typical licensing |
|------|---------------------------------|---------|--------|---------------|---|--------------------------|
| | possibilities of on-line module | | Hughes | IT team, link | | application admin. time |
| | for Licensing applications | | | to Channel | | |
| | | | | Shift project | | |

| Ref | Action(s) | Timescales / Deadlines | Lead Officer | Resource Implications | EqIA Needed? (Y/N/Done) | Success Criteria/Measures |
|-------|--|------------------------|----------------------|---|-------------------------------|---|
| D&L8 | Set up robust work monitoring systems in strengthened inhouse Legal team | Sept 12 | Daniel Bainbridge | Reduce external spend to redeploy to in–house team | N | Customer satisfaction survey |
| D&L9 | Develop links with corporate projects and customer services | Sept 12 | Daniel Bainbridge | Existing budgets | N | Update Foresight review customer assessment |
| D&L10 | Transfer property legal work to in-house team and support shared service project | Oct 12 | Daniel Bainbridge | Link to Customer, IT and Offices service plan | N | Implement shared Property Service Improved legal support Improved transaction times |
| D&L11 | Monitor Land Charges position in light of housing market and legal position | Continuing | Daniel Bainbridge | Monitor income closely | N | Income and turn-round time monitoring |

| 3. Equalities & Di | iversity Checklist – Equality Impact Assessments (EqIAs) |
|--------------------|--|
| Which EQIAs | |
| have been | |
| completed for | |
| your service | |
| since the last | |
| Service Plan? | |
| | |

received?

| 3. Equalities & D | iversity Checklist – Equality Impact Assessments (EqIAs) | | |
|--------------------|--|--|--|
| Please list all | | | |
| actions identified | May need new impact assessment for Licensing legislative changes – review once passed and guidance produced. | | |
| in these EqIAs : | | | |
| | | | |
| | | | |
| | | | |
| Service EqIA last | Next review due: | | |
| reviewed: | | | |
| | | | |
| | | | |
| 4. Staff Involveme | | | |
| Is there evidence | All team leaders involved in service plan and Star Chamber proposals | | |
| of staff | | | |
| involvement in | | | |
| process? | | | |
| | | | |
| 5. Using Complain | nts for Service Improvement | | |
| Have you | Improved administrative processes for Licensing variations, also role in managing corporate complaints process and | | |
| improved service | encouraging learning from complaints across the Council. | | |
| delivery as a | | | |
| result of | | | |
| complaints | | | |